

RECONNECTING WATERWAYS

A WORKSHOP ON REMOVING DAMS & RIGHT-SIZING CULVERTS



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December 5, 2024
Burlington, VT

SLRCONSULTING.COM





Bid Documents

- Format and requirements depend on project manager and funding
- Key components to include
 - Scope of work
 - Specifications (Typically no formal project specs or manual)
 - Construction schedule and work windows
 - Regulatory requirements
 - Insurance requirements
 - Compensation
 - Bid submittal information
 - Selection Criteria



Bid Schedule

- Provide clear deadlines and expectations for questions and addendum
- Plan for sufficient time for bidding after pre-bid meeting and addendum

Item	Date (2024)	Time
Bid posted	Friday May 3	5:00 PM
Pre-bid site meeting	Friday May 17	10:00 AM
End of questions	Friday May 24	5:00 PM
Final Addendum	Wednesday May 29	5:00 PM
Bids Due	Wednesday June 12	4:00 PM
Notice of Award	Wednesday June 19	
Construction Start	July 1	
Construction End	October 1	

BID SHEET Revised 5/22/2024

WAINWRIGHT MILL DAM REMOVAL

SALISBURY, VERMONT

BIDS DUE: June 12, 2024 at 4:00 PM

Company: _____ Contact: _____

Address: _____

Phone: _____ Email: _____

Reference 1: _____

Reference 2: _____

Fill Dump Site Address Used in Estimate: _____

Estimated Start Date: _____

Estimated End Date: _____

Bid Item	Typical Tasks	Unit	Quantity	Item Cost (\$)
A. MOBILIZATION / SITE PREPARATION	Job site setup, temporary construction fencing, site access, erosion and sedimentation control measures, construction signage, construction staking and survey, and water control.	Lump Sum	1	
B. TREE REMOVAL AND CLEARING	Excavation, cutting, and stockpiling of trees and shrubs.	Lump Sum	1	
D. DAM REMOVAL	Remove concrete dam (30 CY) and concrete training wall (3 CY).	Lump Sum	1	
E. CHANNEL WORK	Remove impounded sediment (10,700 CY), invasive species handling, form pilot channel, install saved trees, install saved cobble and gravel, and perform excavation as necessary for the installation of instream wood structures (beaver dam analogs and post-assisted log structures).	Lump Sum	1	
F. SITE RESTORATION / DEMOBILIZATION	Seed and mulch (1.7 AC), replant stockpiled shrubs, remove access, and job site cleanup.	Lump Sum	1	
TOTAL BID (written and \$)				

Add Alternative:		Unit	Cost / Unit
1. REMOVE CONCRETE DAM AND TRAINING WALL	The volume estimate in the above bid item is considered to have an accuracy of +/- 10%. Provide a unit price in the event that the actual volume is more than 10% above or below the estimate.	Cubic Yard	
2. REMOVE SEDIMENT AND HAUL	The volume estimate in the above bid item is considered to have an accuracy of +/- 10%. Provide a unit price in the event that the actual volume is more than 10% above or below the estimate.	Cubic Yard	



Pre-Bid Meeting

- Held at the project site
- Mandatory or optional
- **Contractors NEED to VISIT SITE!**
- Walk project site and discuss key pieces of design plans
- Record questions and answers to include in addendum if necessary
- Crucial that all potential bidders receive the same information





Bid Selection – What are we looking for?

- Low, but responsive bid
- Experience usually plays into selection
- References, experience with river and dam work
- If asked, project examples – specific to project
- If asked, special project elements
 - Sequence
 - Water control
 - Schedule
 - Fill site location

Item Cost					TOTAL	Add Alternative - per CY		
A. MOBILIZATION / SITE PREPARATION	B. TREE REMOVAL AND CLEARING	D. DAM REMOVAL	E. CHANNEL WORK	E. SITE RESTORATION / DEMOBILIZATION	TOTAL	1. REMOVE EARTHEN EMBANKMENT AND HAUL	2. REMOVE CONCRETE SPILLWAY AND HAUL	3. REMOVE SEDIMENT AND HAUL
\$ 314,500	\$ 49,500	\$ 467,200	\$ 376,500	\$ 47,500	\$ 1,255,200	\$ 24.75	\$ 148.35	\$ 32.00
\$ 54,780	\$ 58,300	\$ 269,300	\$ 275,520	\$ 94,775	\$ 752,675	\$ 13.00	\$ 55.00	\$ 13.00
\$ 55,000	\$ 6,000	\$ 325,300	\$ 275,000	\$ 9,500	\$ 670,800	\$ 19.25	\$ 25.00	\$ 25.00
\$ 136,649	\$ 78,166	\$ 404,783	\$ 262,262	\$ 30,521	\$ 912,381	\$ 24.71	\$ 146.37	\$ 35.04

STATISTICS

Min	\$ 54,780	\$ 6,000	\$ 269,300	\$ 262,262	\$ 9,500	\$ 670,800	\$ 13	\$ 25	\$ 13
Max	\$ 314,500	\$ 78,166	\$ 467,200	\$ 376,500	\$ 94,775	\$ 1,255,200	\$ 25	\$ 148	\$ 32
Mean	\$ 140,232	\$ 47,992	\$ 366,646	\$ 297,320	\$ 45,574	\$ 892,892	\$ 19	\$ 76	\$ 23
Standard Deviation	\$ 122,405	\$ 30,454	\$ 87,085	\$ 53,141	\$ 36,297	\$ 316,428	\$ 6	\$ 64	\$ 10



Bid Selection – How are we picking?

- All unique
- Review by large group of stakeholders or just engineer and owner
- Example language:

13. **BID SELECTION CRITERIA:**

The contract, if awarded, will be awarded to the least costly, best qualified and most responsible Bidder. Note that the OWNER is not obligated to award the project to the lowest bid based on cost alone. In determining the “least costly, best qualified and most responsible Bidder,” in addition to price, the following may be considered:

1. The substantial performance of the Bidder in meeting the specifications and other terms and conditions of the solicitation;
2. The ability, capacity and skill of the Bidder to provide the services required, and to do so within the time specified;
3. The character, integrity, reputation, experience, financial resources and performance of the Bidder under previous contracts with the OWNER (if applicable) and elsewhere.

The chosen CONTRACTOR may be required to provide references and demonstrate successful completion of similar work. The chosen CONTRACTOR may be required to demonstrate that he or she consistently performs work using the highest quality of workmanship. The chosen CONTRACTOR may be required to demonstrate that he or she owns or has access to the equipment required to perform this work. CONTRACTOR shall not assign or subcontract the performance of this project or any portion thereof to any other CONTRACTOR without the prior written approval of the OWNER.

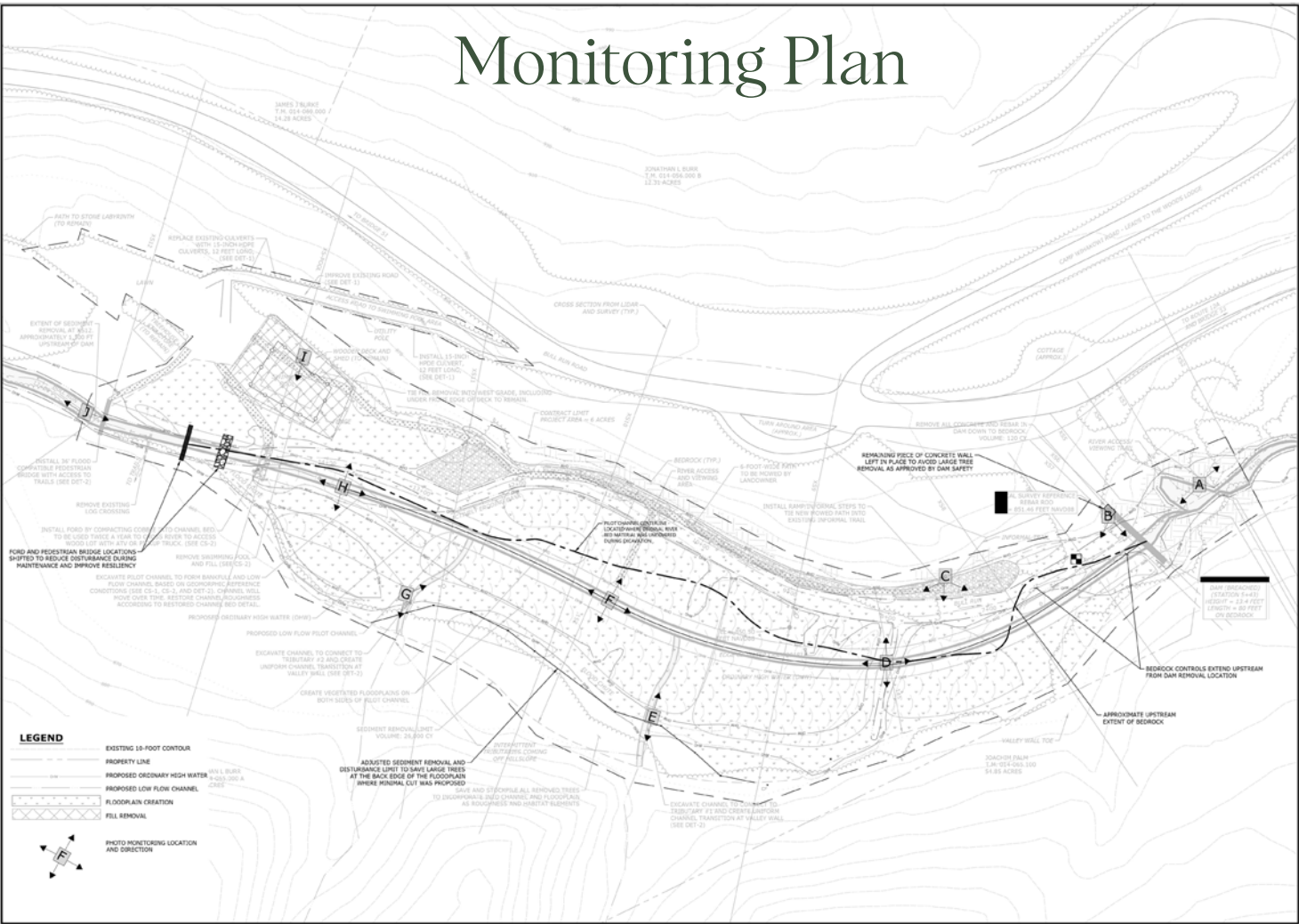
The OWNER reserves the right: (1) to accept or reject any or all Bids in whole or in part and to accept other than the lowest price proposal; (2) to amend, modify, or withdraw this Request for Bids; (3) to require supplemental statements or information from Bidders; (4) to waive or correct any irregularities in Bids received, after prior notice to the Bidders; (5) to negotiate with any vendor who submits a Bid.



Bid Selection – How are we picking?

- Rank bids by price or specified ranking if graded
- Review references
 - Types of projects, experience with in-water work, etc.
- Interview contractors
 - Equipment, labor, schedule, sequence of work, access plan, water control plan, fill site, etc.
- Trainings factor in
 - This workshop, Shoreland Erosion course, Rivers & Roads
- Recommend contractor to project owner

Monitoring Plan




MILONE & MACBROOM
LANDSCAPE ARCHITECTS AND ENGINEERS
1000 STATE STREET, SUITE 200
VERMONT, VERMONT 05401

DESCRIPTION	DATE	BY

SITE PLAN - PHOTOGRAPH MONITORING LOCATIONS
CAMP WHIKOWAMI DAM REMOVAL
 MILL RIVER ROAD
 NORTHFIELD, VERMONT

JUL 2023	JUL 2023	RKS

M-1



Photo-Documentation
Camp Wihakowi Dam Removal Project, Northfield, Vermont
Location A, Downstream of Dam, Looking Upstream



7/22/2020



Pre-construction

(Source: MMI)

10/27/2020



Post-construction

(Source: MMI)

10/13/2021



One Year Post-construction

(Source: MMI)

10/12/2022



Two Years Post-construction

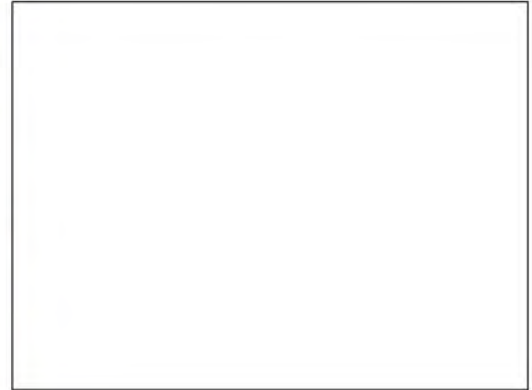
(Source: MMI)

10/2/2023



Three Years Post-construction

(Source: SLR)





Pre-Construction Meeting

- Site meeting with contractor, regulators, landowner, project manager, engineer, etc.
- Establish communication plan
 - Contact info for site foreman
 - Daily texts/calls between contractor and engineer
 - Create email list for distribution of project updates and observation reports
- Discuss construction schedule
 - Start date and end dates
 - Work window constraints





Submittal Review

- Construction sequence
- Water control plan
- Structure shop drawings
- Material review





Special Materials

- Native Seed Mix
- Tree/ Shrub Planting
 - Substitutions of cultivars not always accepted
 - Cost for large size
 - Special planting procedures
 - Planting timing / guarantees
- Streambed
- Logs for habitat
 - Too long for truck
 - Root ball size/ messy
 - No invasives!





Levels of Oversight

- Full time
 - Full time resident engineer
- Part time
 - Visits 2-3 times per week
 - On site for key activities
- Limited
 - Shared with partners
 - On site for key activities



FULL TIME COMMUNICATION!



Oversight Visits

- Review site conditions and confirm permit compliance
- Check in with site foreman to review progress, schedule, questions, etc.
- Bring tools to check design is being met
 - Rod and level, rangefinder, GPS, measuring tape, etc.
- Visit fill disposal site





Communication

- Daily texts and calls between contractor and engineer
 - Communicate timing of important visits
 - Work with the contractor as a team to implement design
- Observation reports for each oversight visit
 - Inform project manager, regulators, landowners, town, etc. of project progress and updates
- Approval of invoices and change orders
- Engineer is primary communicator of project activity

Construction Observation Report



Date: August 21, 2024 **Time On Site:** 3:45 PM **Time Off Site:** 4:55 PM

Project: Blake & Higgins Dam Removal (SLR #12525.00019)

Observed By: Jessica Louisos & Roy Schiff

Weather: Sunny, normal flow, 70°F

Equipment / Materials

- CAT 315CL Excavator / Derrick
- Hitachi Zaxis 270LC Excavator / Aaron
- Hitachi Zaxis 350LC Excavator / Alex
- Deere 350D Excavator with hammer / Derrick
- Caterpillar 226 Sweeper / Idle
- Triaxle Dump Trucks x 2 / Norm and David

Personnel

- Aaron Adams / Adams Trucking & Excavation - 802-738-3741.

Construction Activity

- Sorting upper dam materials and setting aside large concrete pieces to fill south bank, stockpiling broken concrete, sediment, and dirt. Stone riprap separated for reuse as part of riprap. Hauling out by passing between excavators and loading into trucks waiting on the bank.
- River flow is running through the notched dam on river left.
- Hammering dam on south side. Currently near flush with proposed river bank above removal area and ~ 1 foot above downstream pool water surface. No bedrock uncovered yet.
- Directing water around active work area with dam pieces and river sediment. The flow is isolated from the active work area.
- Trucks loaded at river edge and hauling dam pieces to Rockingham pit.
- Riprap applied over the approximately 30 feet of bank between the south piers. Filled in back of riprap with concrete pieces to bring to grade. Filled over riprap with river sediment to provide a growing medium. Tied into very large existing toe rock downstream of dam.

Design / Construction Notes

- Riprap on south bank has one location uphill of pier that is approximately 4 feet below elevation shown on plans due to access/reach inaccessibility uphill of pier. Existing rock in place at this location. Aaron to check grades at top of riprap slope.
- Concrete left at dam toe on south bank may need to be hammered farther back, to be evaluated once hammered lower to see toe tie in location.
- Concrete left at dam toe to be roughened with a lower trough hammered in at back to allow upper riprap to hold better on concrete surface.

Compliance Notes

- No observed turbidity. Crossing location has hard clean rock bottom. No runoff from the construction site.

Schedule

- Plan to be onsite Monday – Friday 7 am – 4 pm
- Thursday – continue hauling material from site, continue to hammer dam lower on south side, continue to reconstruct right bank.

Construction Observation Report



Photos



Figure 1: Preparing right bank for stone armor application.



Water Control

- Sequencing to control sediment and water
- Any weather
- Handle high or low flows
- How to apply plan EPSC
- Engineer on site and approving prior to switching flow path







Hanks Brook Culvert Replacement





Sediment Control



August 16, 2024



September 18, 2024



Invasive Species Handling

- Clean equipment ahead
- Special handling
- Sequencing to avoid/ remove first
- Separation from clean
- Disposal requirements
- Cleaning between phases





Site Access and Travel

- Review every visit
- Soil Type
- Change during project





Channel Crossings





Indian Rapids Dam
September 14, 2023



Permit Compliance

- US Army Corps of Engineers Programmatic General Permit
- Vermont Dam Order
 - Dams impounding more than 500,000 cubic feet of any liquid
- Vermont Stream Alteration Permit
- Vermont Construction General Permit
- Vermont Wetlands Review/Permit
- Vermont Department of Historic Preservation Review
- Vermont Floodplain Permit
- VTrans Right of Way Permit – Section 1111
- Vermont Act 250
- Local permits





Jobsite Setup Checks

- Post Permits
- Co-permittee status for erosion control
- Signage and road safety
- Archeological protected areas – work around
- Expectations in and around wetlands
- Limits of approved fill sites





Fill Site

- Upland location cleared of wetlands
 - Reviewed by USACE
- Location sometimes determined before construction, or located by the contractor
- Sufficient space for sediment volume plus expansion
- Stabilization required for fill piles





Emergency Action Plan

- Emergency contact list
- Remove equipment from flood prone areas
- Keep a spill kit on site
- Stabilize site ahead of weather events
- Extra materials onsite for emergency stabilization
- Remove and replace crossings





Two excavators at the edge of the pilot channel that were toppled in flood waters and uprighted.



Dam Breach

- Regulators informed ahead of time
- Engineer on site
- Controlled
- Incremental
- Phased with sediment and water control



Wainwright Dam
August 16, 2024

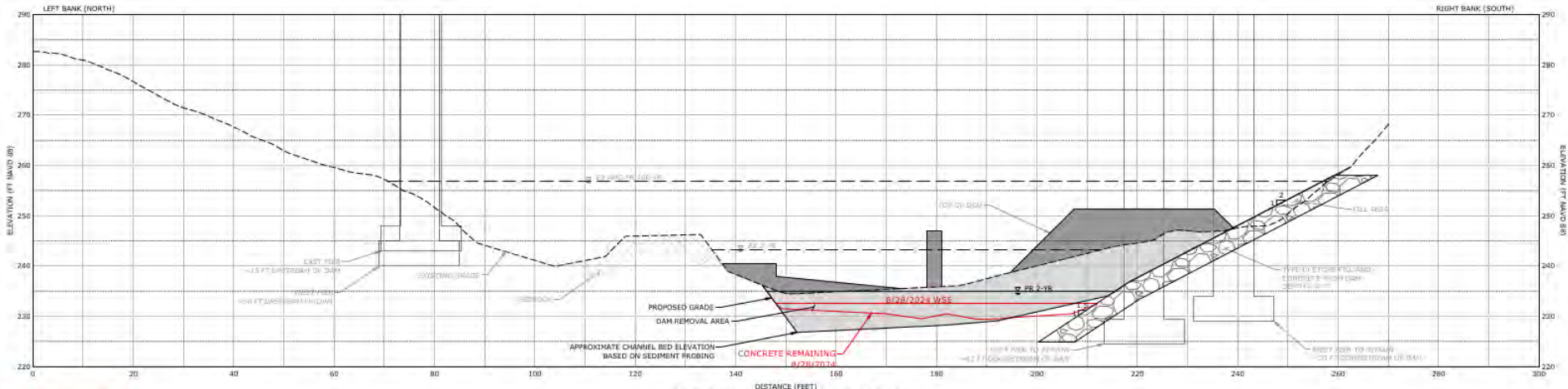


Blake & Higgins Dam
August 26, 2024



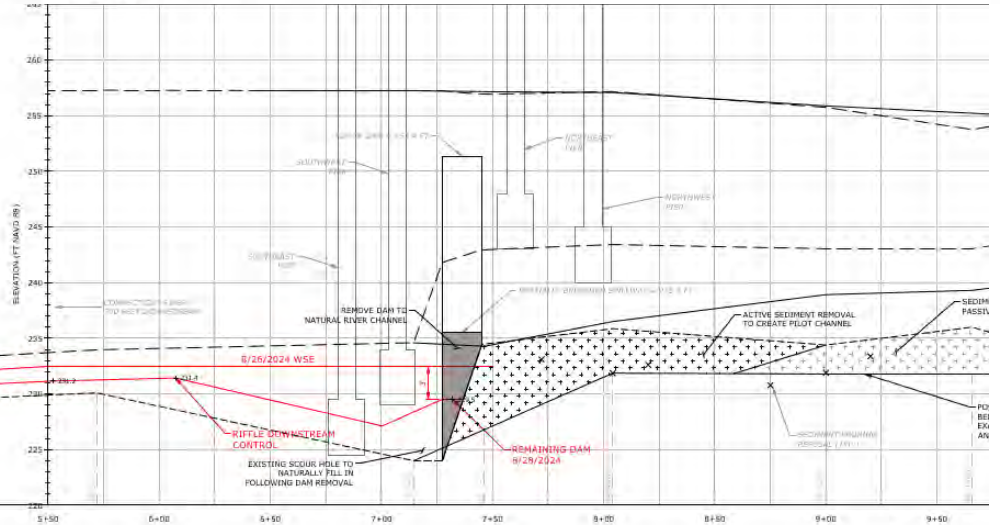
Blake & Higgins Dam
August 28, 2024





CONSTRUCTION MARKUP BY SLR
8/29/2024

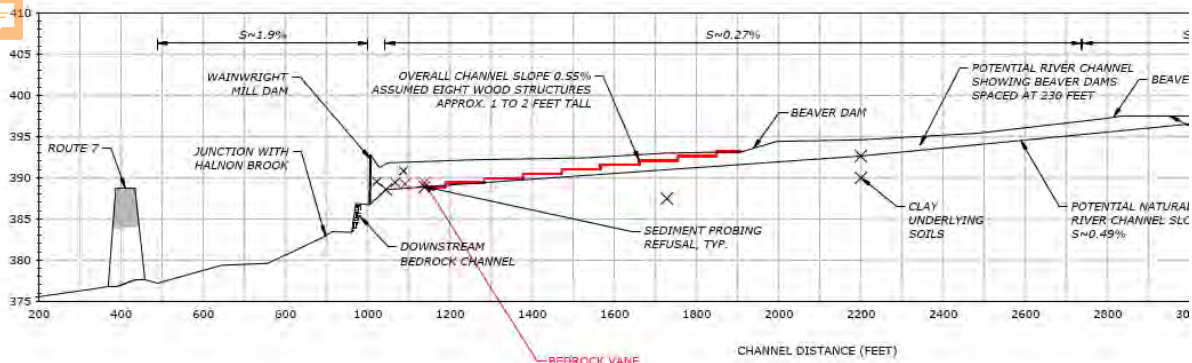
DAM ELEVATION (VIEWED FACING DOWNSTREAM)
SCALE: 1"=10'



8/26/2024 WSE -
CY BACKWATER AT
RR BRIDGE

CONSTRUCTION MARKUP BY SLR
8/25/2024 AND 9/28/2024

PROFILE - PROJECT AREA
SCALE: H: 1"=25', V: 1"=5'



BEDROCK VANE
8/29/2024
389.41'

TRIBUTARY #10 CHANNEL PROFILE

SCALE: H: 1"=200', V: 1"=10'





Quantity Documentation

- Pre- and post-construction survey and measurements
- Truck slips from the contractor
- Measure fill site piles





Site Restoration

- Submittal review of special materials
- Phased stabilization and restoration throughout project
- Confirm completion prior to removing access from portions of site
- Proper planting, seeding, and mulching
- Remove construction access
- Restore site to existing or improved conditions







Final Site Walk

- Prior to demobilization
- Include project manager, regulators, landowners, town, etc.
- Create punch list of items to be completed prior to demobilization





Post-Construction Monitoring

- Required by regulators on certain projects
- Could include photos, cross-sections, pebble counts, GPS, water quality, etc.

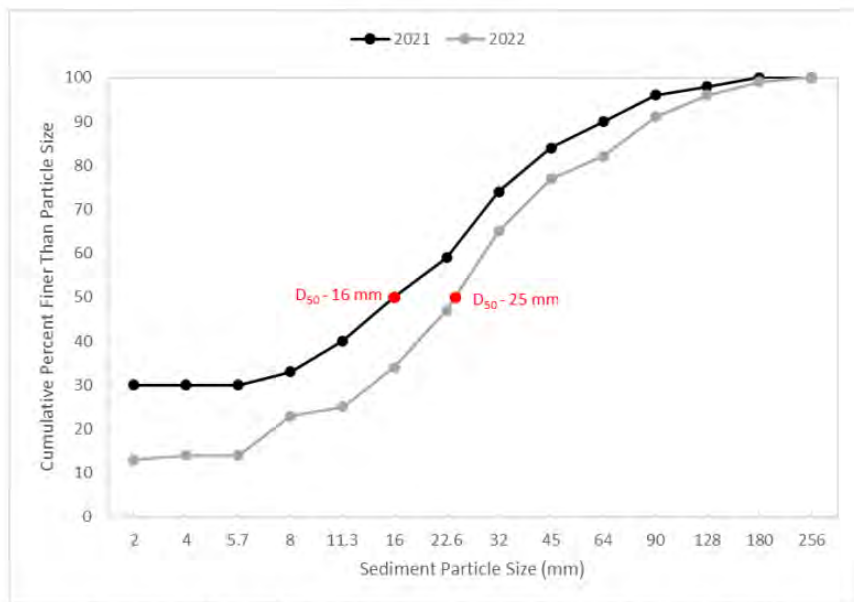


Figure 1: Particle Size Distributions at Cross-Section 5+42

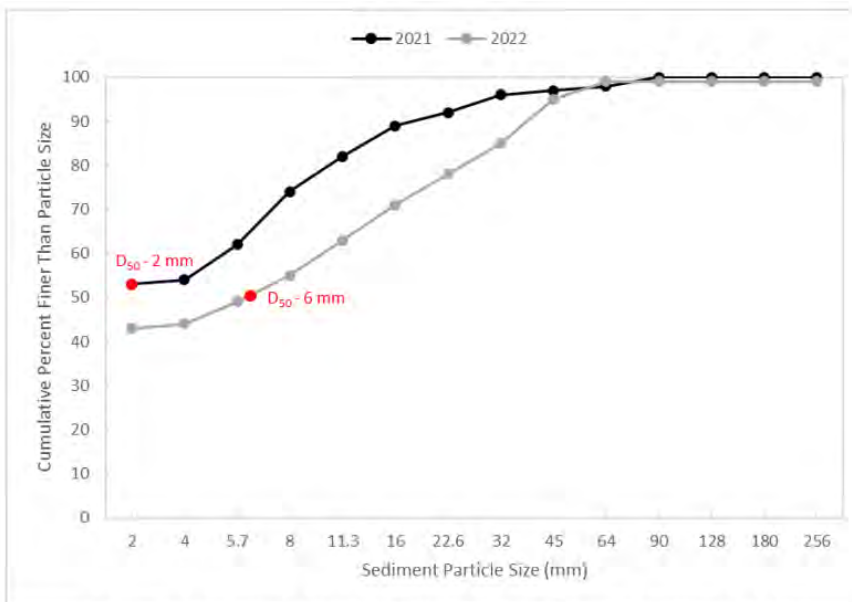


Figure 2: Particle Size Distributions at Cross-Section 0+51



Wainwright Mill Dam
November 11, 2024 photo by FluidState Consulting

